## Serrano Water District Projected Overview and Analysis

## **Rate Increase Objectives:**

Pay for required Capital Projects and Debt Service

Pay for new operation and maintenance costs, including new PFAS water quality requirements

Proposed Rate Increase Impact RTS/Fix Meter Rate (2,275 Meter) Increase %		<b>2020-21</b> 0%	<b>2021-22</b> 5.0%	<b>2022-23</b> 5.0%	<b>2023-24</b> 4.5%	<b>2024-25</b> 4.5%	<b>2025-26</b> 4.5%
Volumetric/Unit Rate Increase %		0%	5.0%	5.0%	4.5%	4.5%	4.5%
SWD Projected Operating Results (w/Proposed Rate Increases)							
Fiscal Year Ended June 30		2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
Operating Revenue							
Water Sales - Domestic		4,939,280	5,319,179	5,585,138	5,836,469	6,099,110	6,373,570
Other Operating Revenue  Total Operating Revenues	_	1,864,322 <b>\$6,803,602</b>	1,911,643 <b>\$7,230,822</b>	2,035,863 <b>\$7,621,001</b>	2,084,162 \$7,920,631	2,144,000 <b>\$8,243,110</b>	2,181,236 <b>\$8,554,806</b>
Total Operating Revenues		φυ,603,002	φ1,230,622	φ7,021,001	\$7,920,031	φο,243,110	φο,334,000
O&M Expenses							
Operations & Maintenance		4,094,892	4,768,236	4,871,207	5,005,867	5,144,555	5,287,402
PFAS Treatment	_	<b>*</b> 4.004.00 <b>2</b>	165,000	169,125	173,353	177,687	182,129
Total O&M Expenses		\$4,094,892	\$4,933,236	\$5,040,332	\$5,179,220	\$5,322,242	\$5,469,531
Net Revenues before Payment of Debt Service on Required Capital Projects		\$2,708,710	\$2,297,587	\$2,580,668	\$2,741,412	\$2,920,868	\$3,085,275
Debt Service Obligations							
Existing - OCWD Debt		14,249	-	-	-	-	-
Existing - Holman/Mega Bank Debt		411,773	411,773	411,773	411,773	411,773	411,773
Proposed Debt Service		0	0	0	0	1,363,275	1,363,275
Total Debt Service		\$426,022	\$411,773	\$411,773	\$411,773	\$1,775,048	\$1,775,048
Debt Service Coverage Ratio		6.36	5.58	6.27	6.66	1.65	1.74
Net Revenue Available for Annual Capital Improvement Expenditures		\$2,282,688	\$1,885,814	\$2,168,895	\$2,329,639	\$1,145,820	\$1,310,227
Estimated Facility Improvement Cost							
Santiago Reservoir (SWD Share)	34,750,000	756,000	901,385	830,769	5,335,692	22,435,000	4,491,154
Smith Reservoir Replacement	6,000,000		2,000,000	2,000,000	2,000,000		
Well Generator	350,000	350,000					
Treatment Plant Retrofit	2,000,000					1,000,000	1,000,000
Main-Line Replacement	2,000,000						1,000,000
Capital Replacements  Total Capital Projects	\$,000,000 \$53,100,000	\$1,106,000	\$2,901,385	\$2,830,769	\$7,335,692	\$23,435,000	\$6,491,154
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Facility Improvement Annual Expenditures							
Annual Expenditures - Rehabilitation & Replacement Projects		350,000	2,000,000	2,000,000	2,000,000	1,000,000	2,000,000
Annual Expenditures - Santiago Reservoir (Debt) Annual Expenditures - Santiago Reservoir (Current Available Finds)		756,000	901,385	830,769	5,335,692	20,191,500 2,243,500	4,491,154
Total CIP Annual Expenditures	_	\$1,106,000	\$2,901,385	\$2,830,769	\$7,335,692	\$23,435,000	\$6,491,154
Percent Debt Funded (Santiago Reservoir)		0%	0%	0%	100%	90%	100%
Funding Sources							
New Debt Proceeds		_	_	_	5,335,692	20,191,500	4,491,154
Current Available Funds		1,106,000	2,901,385	2,830,769	2,000,000	3,243,500	2,000,000
Total Funding Sources		\$1,106,000	\$2,901,385	\$2,830,769	\$7,335,692	\$23,435,000	\$6,491,154
Beginning Reserve Balances		\$7,585,322	\$8,762,010	\$7,746,439	\$7,084,565	\$7,414,204	\$5,316,524
Ending Reserve Balances		\$8,762,010	\$7,746,439	\$7,084,565	\$7,414,204	\$5,316,524	\$4,626,751
Days Cash Ratio		781	573	513	523	365	309
Reserve Target Levels							
Operating Contingency (12 month of OpEx less purchased water)		\$3,074,088	\$3,292,620	\$3,349,679	\$3,436,946	\$3,526,716	\$3,619,068
Remaining Reserves for Emergency Repairs, Water Shortages and Other Contingencies"		\$5,687,922	\$4,453,819	\$3,734,887	\$3,977,258	\$1,789,808	\$1,007,683